

**TED KENNEDY, JR.**, is a Member of the Firm in the Health Care and Life Sciences practice at Epstein Becker Green.

As a leading health care regulatory attorney for over 20 years, Mr. Kennedy counsels health care clients on the critical legal and reimbursement policy issues and changes facing hospitals, post-acute providers, government and commercial insurance entities, and life sciences companies.

Prior to joining Epstein Becker Green, Mr. Kennedy was Co-Founder and President of the Marwood Group, a health care-focused strategic advisory and financial services firm. Under Mr. Kennedy's leadership, the Marwood Group advised hundreds of the nation's foremost health care companies, institutional investors, and trade associations. He previously practiced law at a New Haven, Connecticut, law firm and was the Director of Legal and Regulatory Affairs at the Connecticut Hospital Association.

Mr. Kennedy has also served on the corporate boards of many of the country's most innovative health care organizations, including Press Ganey Associates, Genoa Healthcare, InnovAge, MedPower, and Arvinas.

A pediatric bone cancer survivor and amputee, Mr. Kennedy has been an active leader in the movement to expand opportunities for persons with disabilities. In June 2017, Mr. Kennedy was elected Chair of the Board of the American Association of People with Disabilities (AAPD), one of the country's preeminent civil rights and public policy organizations dedicated to social reform and equal rights for people with disabilities. He also advises employers on best practices and compliance with the Americans with Disabilities Act (ADA). One of AAPD's signature programs is the Disability Equality Index (DEI), now the nation's leading corporate benchmarking tool for disability equality and inclusion. The DEI scores and tracks businesses on their disability employment, accommodation policies and socially responsible corporate practices.

From 2015 to 2019, Mr. Kennedy served as a State Senator in the Connecticut General Assembly. During his four-year tenure as a legislator—including appointments as Senate Chair of the Environment Committee, Vice Chair of the Public Health Committee, and Deputy Majority Leader for the Democratic Caucus—he authored and led successful passage of over 70 new laws expanding environmental protection, disability rights, home and community-based care, value-based purchasing, provider network reforms and price transparency, mental health parity implementation, and access to treatment for individuals with substance use disorders.

Mr. Kennedy lectures worldwide on health care policy and disability law, and is a Member of the Council on Foreign Relations. His writings have appeared in *The Washington Post*, *The New York Times*, *USA Today*, *Newsweek*, *The Boston Globe*, *Hartford Courant*, and numerous other publications.

#### Education

- University of Connecticut, School of Law (J.D., 1997)
- Yale University (M.E.S., 1991)

- School of Forestry and Environmental Studies
- Wesleyan University (B.A., 1983)

#### Bar Admissions

- Connecticut
- District of Columbia

#### Memberships

- American Association of People with Disabilities (AAPD), Chair of the Board
- Connecticut Bar Association, Member of the Executive Committee of the Health Law Section